



**Haringey Council**

<b>Report for:</b>	Housing and Regeneration Scrutiny Panel 30 <sup>th</sup> September 2014	<b>Item Number:</b>	
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<b>Title:</b>	Work programme – development and monitoring
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<b>Report Authorised by:</b>	Cllr Charles Adje, Chair, Housing and Regeneration Scrutiny Panel
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<b>Lead Officer:</b>	Martin Bradford, Scrutiny Officer, Corporate Governance Martin.bradford@haringey.gov.uk
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<b>Ward(s) affected:</b> All	<b>Report for Key/Non Key Decisions:</b>
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## **1. Describe the issue under consideration**

- 1.1 This is a report to support the Housing & Regeneration Scrutiny Panel in agreeing a work programme for 2014/15. It details how the work programme was developed and contains a forward plan, identifying what issues will be looked at and when in the year ahead.

## **2. Recommendations**

- 2.1 The panel is requested to:
- 1) To note the work programme report;
  - 2) Consider upcoming Cabinet decisions relevant to this remit of this panel and raise any questions as it sees fit;
  - 3) To agree any updates and confirm the future work programme for the remainder of 2014/15.

## **3. Other options considered**

- 4.1 Work programme items have been developed in consultation with Cabinet members, senior officers and with the agreement of the Chair of the panel.

## **4. Work programme development**

- 4.1 The work programme is a fixed item on the agenda of each meeting of the Housing & Regeneration Scrutiny Panel. This is to enable the panel to oversee and monitor its plan of work in the year ahead.

#### CfPS review

- 4.2 A review was undertaken by the Centre for Public Scrutiny to assess the structure and remit of scrutiny bodies in Haringey. As part of this review, the CfPS consulted the Leader of the Council, Leader of the Opposition, past and present members of Overview & Scrutiny members, senior council officers and scrutiny officers.
- 4.3 The review recommended that the Overview & Scrutiny Committee remains the overarching scrutiny body and continues to oversee the work of scrutiny panels. Whilst it suggested that the number of panels remain the same (at four), it was proposed that their remits are amended. These were agreed by the Overview & Scrutiny Committee and are as set out below:
- Adults & Health;
  - Children & Young People;
  - Environment & Communities;
  - Housing and Regeneration.
- 6.2 As part of this review a long-list of possible topics for inclusion within the scrutiny work programme for 2014/15 were identified. These are contained in Appendix A.

#### Scrutiny Cafe

- 6.3 The Overview & Scrutiny Committee held a consultation event (Scrutiny Cafe) in July 2014 at which members of the Committee Overview & Scrutiny Committee, other non-executive members, senior officers and local partners (NHS, Police) all participated.
- 6.3 From this consultation process a number of priorities were identified for the Housing and Regeneration Scrutiny panel to consider, these included:
- Support to tenants in the private rented sector
  - Ensuring regeneration delivers social benefits – procuring social value
  - Energy efficiency within homes
  - Unification of local Housing Service - corporate programme
- 6.4 These suggestions were ratified by Overview & Scrutiny Committee at its meeting on the 31st of July 2014, on the understanding that panel Chairs would meet with Cabinet members and senior officers to identify how scrutiny could positively contribute and where appropriate, to scope and plan work.

#### Consultation with Cabinet members and senior officers

- 6.5 The Chair of the Housing and Regeneration Scrutiny Panel met Cabinet members and senior officers relevant to the remit of the panel:
- Cabinet Member for Planning
  - Cabinet Member for Housing and Regeneration
  - Director of Regeneration, Planning & Development
  - Assistant Director of Regeneration
  - Head of Development Management and Enforcement
  - Head of Commissioned Services
  - AD Corporate Property & Major Projects
  - Housing Improvement Manager

6.6 As well as discussing topics suggested through the consultation (as in 6.2) Cabinet Members and senior officers were also invited to suggest alternative topics for the work programme and to identify other areas that may benefit from scrutiny involvement (e.g. Items from the Forward Plan, Progress reports on key council priorities; Annual service reports or inspection reports).

## **7.0 Agreed work programme areas**

7.1 Further to the discussions above, and in confirmation with the panel, it has been agreed that the Housing & Regeneration Panel incorporate the following issues within its work programme for 2014/15.

### Project (depth piece of work undertaken by the panel)

Delivery of affordable housing (particularly in relation to infill sites);

- How is the Council performing?
- Are there any processes that can speed up homebuilding, what can be learnt from other authorities in respect of:
  - New legal structures that might assist this
  - What new financial structures might assist this
  - Funding streams available to support this – e.g. right to buy, HRA.

### Short reports (as produced by relevant services to the panel)

- Update on Housing Unification and Improvement Programme – there is particular interest in respect of the prospective closure of APEX house and future customer service arrangements for housing service clients;
- Haringey Housing Strategy – the panel will be involved in the consultation as agreed with AD for regeneration;
- Homelessness Strategy – the panel would like to be involved in the consultation or preparation of this report;
- Haringey Preferred Partnership Agreement (with RHPs);
- Update on Tottenham Regeneration plans;
- Update on those properties owned by the council which are occupied by guardians number, how long they have been empty, and when heading back in to use;
- Asset Management Programme (particularly plans to dispose those properties/sites surplus to requirements and those that could potentially be used for social housing);
- Future plans for Councils Community buildings.

### Performance Monitoring

7.2 It was agreed that the panels would monitor the performance of up to 3 key service areas within their remit. The Housing & Regeneration Panel agreed that it would monitor:

- Planning Enforcement – this will be incorporated into
- Provision of affordable homes

7.3

### Budget Scrutiny

### Cabinet Member Question and Answer sessions

- 7.2 Under agreed scrutiny protocols, Cabinet Members will be invited to attend relevant scrutiny panels twice each year to discuss issues within their portfolio area. The format of Cabinet Q and A is not prescribed and can be varied according to local agreement between the Chair and Cabinet member. There is an assumption however, that questions will not be submitted (or answers provided) in advance of panel meetings.
- 7.3 Cabinet Members whose portfolio area that is covered by the Environment and Housing Scrutiny Panel are:
- Cabinet Member for the Environment
  - Cabinet Member for Housing.
- 5.7 Appropriate Cabinet Members have been invited to attend the Housing & Regeneration Scrutiny Panel and will be scheduled in to the forward plan (as detailed in Appendix C).

### Budget Scrutiny

- 5.8 The budget is scrutinised by each Scrutiny Review Panel in their respective areas and subsequent reports produced from their deliberations go to the Overview & Scrutiny Committee for approval. The areas of the budget which are not covered by the scrutiny panels shall also be considered by the main Overview & Scrutiny Committee. As per protocol, the Vice Chair of the Overview & Scrutiny Committee shall be responsible for the co-ordination of the Budget Scrutiny process.
- 5.9 To allow the OSC to scrutinise the budget in advance of it formally being set and convey those recommendations to the Cabinet, the following timescale is suggested:

#### **26<sup>th</sup> June 2013**

- Government Spending Review

#### **26<sup>th</sup> September 2013**

- Financial Planning (Budget) Monitoring: Cabinet 10<sup>th</sup> September 2013
- Budget monitoring of areas under the Environment and Housing Scrutiny Panel will take place at the next meeting

#### **December 2013**

- Draft Medium Term Financial Plan released

#### **2<sup>nd</sup> December 2013**

- EHSP to scrutinise MTFP and any budget saving identified in its area of responsibility.
- Cabinet Members / Snr. officers attend to respond to panel questions

#### **Dec 2013- Jan 2014**

- Formulation of reports with recommendations by Scrutiny Officers

#### **23<sup>rd</sup> January 2014**

- Final Budget Scrutiny Report approved by OSC

#### **11<sup>th</sup> February**

- OSC recommendations from the Budget Scrutiny process, ratified by the OSC, referred to Cabinet. As part of the budget setting process, the Cabinet will clearly set out its response to the recommendations/ proposals made by the OSC in relation to the budget.

## **26<sup>th</sup> February**

- Budget setting at Full Council

### Performance Monitoring

- 5.10 A Corporate Performance report is presented to Cabinet in July and it is expected that this will also be considered by relevant panels at the next available meeting in September.

### Cabinet Forward Plan

- 5.12 In considering its future work plan, the Housing & Regeneration Scrutiny Panel may wish to consider or note the Council Forward Plan (future key decisions taken by the Cabinet). Items or decisions to be taken by Cabinet (up until October 2014) and which fall within the remit of this panel are given below.

- **Adoption of Planning Obligations Supplementary Planning Document (SPD)**  
The report seeks agreement to recommend the adoption of the Planning Obligations SPD by Council (Cabinet Member for Planning and Director for Regeneration, Planning and Development)
- **Hornsey Town Hall - Options Appraisal**  
The report will set out the results of the options appraisal for the future of Hornsey Town Hall (Cabinet Member for Planning and Director for Regeneration, Planning and Development)
- **Investment Framework for Wood Green**  
The report will seek approval for the vision, aims, objectives, core principals, timing and resources for the programme management of the investment Framework for Wood Green (Cabinet Member for Housing and Regeneration and Assistant Director for Regeneration)
- **A Draft Housing Strategy for Haringey**  
To agree a draft Housing Strategy prior to consultation. The strategy will set out Haringey's proposed vision, ambitions and priorities for housing in the borough for the next 10 years (Cabinet Member for Housing and Regeneration and Director of Regeneration, Planning and Development)
- **Approval of a Tenancy Strategy**  
The Localism Act 2011 requires the Council to publish a Tenancy Strategy that sets out its approach to tenure reform. The report also sets out the approach to the Affordable Rent model (Cabinet Member for Regeneration and Housing and Interim Chief Operating Officer)
- **Homelessness Strategy**  
There is a statutory obligation to keep the Homelessness Strategy under review. This Strategy sets out the approach of the Council and key partners in preventing and managing homelessness (Cabinet Member for Regeneration and Housing and Interim Chief Operating Officer)
- **Approval of a Revised Housing Allocation Scheme**  
The report seeks agreement to changes to the Allocation Scheme. This statutory Scheme sets out which households are eligible to be placed on the Housing Register and how they are prioritised for permanent lettings (Cabinet Member Housing and Regeneration and Deputy Director for Community Housing Services)
- **Housing Lift Modernisation Programme 2014-2015**

The report seeks approval to the replacement of lift car doors and lift room machinery (Cabinet Member for Housing and Regeneration and the Interim Chief Operating Officer)

- **Local Plan Making- Council's Preferred Options for Tottenham Area Action Plan, Sites Allocations and Development Management Development Plans (DPDs)**

This report seeks approval to consult on three emerging Local Plan Documents (Regulation 18 ). These draft Development Plan Documents (DPDs) will set out Council's preferred options for Tottenham Area Action Plan, Sites Allocations DPD and Development Management DPD (Cabinet Member for Planning and Assistant Director Planning)

- **Statement of Community Involvement**

This report seeks Members' approval for public consultation on the Council's revised draft Statement of Community Involvement(SCI). This documents sets out the consultation framework for and development management decisions. The existing SCI needs updating in light of National Planning Policy Framework, Localism Act and the recent Scrutiny Committee recommendations (Cabinet Member for Communities and Deputy Chief Executive)

- **Tottenham Area Action Plan Regulation 18 Consultation Document**

This report seeks approval to consult on the Regulation 18 Tottenham AAP. The AAP will deliver a comprehensive spatial strategy for Tottenham which will help to create a framework for land assembly and investment that makes place shaping a reality in line with national, regional and local planning priorities (Cabinet Member for Planning and Assistant Director Planning)

## **6. Comments of the Chief Financial Officer and Financial Implications**

6.1 The costs of preparing this report have been met from within existing budgets. It is expected that undertaking Scrutiny reviews will largely involve contributions from existing staff and thus can be contained within current budgets, if additional expenditure is required to undertake reviews then appropriate authority should be received before spend takes place.

## **7. Head of Legal Services and Legal Implications**

7.1 The Head of Legal Services has been consulted on this report.

7.2 Scrutiny panels are non-decision making bodies and the work programme and any subsequent reports and recommendations that each panel produces must be approved by the Overview & Scrutiny Committee. Such reports can then be referred to Cabinet or Council under agreed protocols.

7.3 There are no other legal implications arising from this report.

## **8. Equalities and Community Cohesion Comments**

8.1 Overview and scrutiny has a strong community engagement role and aims to regularly involve local stakeholders, including residents, in its work. It seeks to do this through:

- Helping to articulate the views of members of the local community and their representatives on issues of local concern
- Bringing local concerns to the attention of decision makers and incorporate them into policies and strategies

- Identifying and engaging with hard to reach groups
- Helping to develop consensus by seeking to reconcile differing views and developing a shared view of the way forward
- Generating evidence to help identify the kind of services wanted by local people
- Promoting openness and transparency; all meetings are held in public and documents are available to local people.

8.2 A number of engagement processes will be used to support the work of the Housing & RegenerationScrutiny Panel and members will seek to include representation from a broad representation of local stakeholders. It is expected that any equalities issues identified during this process, will be highlighted and addressed in the conclusions and recommendations of individual reports produced by the panel.

## **9. Head of Procurement Comments**

9.1 Not applicable.

## **10. Policy Implications**

10.1 Recommendations for any policy developments arising from the work of the Environment and Housing Scrutiny Panel are agreed by the Overview & Scrutiny Committee before submission to Cabinet for approval.

## **11. Use of Appendices**

11.1 The following appendices are included:

Appendix A – Suggested Priorities for Housing & RegenerationScrutiny Panel

Appendix B – Suggestions for EHSP scrutiny panel

Appendix C – The draft forward plan for the Environment and Housing Scrutiny Panel.

## **12. Local Government (Access to Information) Act 1985**

## **Appendix A - List of all work programme topics suggested through the CfPS review**

- Integration of health and social care
- Housing – private sector housing, tenants support.
- Universal credit and wider welfare reform – how prepared council is, how prepared community is.
- Mental health – CAMHS especially child to adult transition
- Waste management street sweeping
- Housing, land sales, social housing and regeneration
- Managing cuts
- Transformation programmes – fundamental to council's savings plans and future operation.
- Regeneration
- Community resilience e.g. different ways of working and working with community, existing groups, e.g. different ways of doing parks management
- Access to health services, tackling obesity
- Customer services - Channel shift and on-line services
- Public engagement and involvement
- Supporting parks
- Tackling childhood obesity
- Creating a high skills economy
- Post-16 education
- On-line services
- Munro report implementation
- Housing associations' compliance with planning permission conditions, management practices – engaging with external partners even where no formal powers
- Landlord licensing – get an evidence base for it, investigate IT, legal provisions – scrutiny could investigate details of what would work in Haringey
- Children – looking at academies and community schools comparisons, ensuring using all the authority's powers
- Care homes – ditto re looking at external providers on behalf of residents
- Scrutiny fulfilling role of looking at a range of providers as part of democratic representative role, facilitating council's role as enabler.
- Early help and prevention work - could be cross cutting
- Haringey 54,000 – contract with Impower, also safely bringing down numbers of children in care
- Adults social care and health integration
- Budget – strategy
- Service transformation – how are residents being involved

Streetscene and liveability

Housing regulation

OSC

Budget strategy / impact of cuts / impact of welfare reform (latter could be another take on community resilience)

Customer services / online services / channel shift (could be part of community engagement in service transformation)

## Children's

Haringey 54,000 – contract with Impower

Children's social care – Implementing Munro and safely bringing down numbers of children in care

Looking at comparisons between academies and community schools

CAMHS, including support at transition from children's to adults mental health services

## Adults and Health

Adults social care and health integration

Access to health services, tackling obesity

Early help and prevention work - could be cross cutting, depends on area of focus

Care homes – holding external providers to account where don't have formal powers of scrutiny – develop approach to doing this

## Communities and Environment

Enhancing community resilience – different ways of working with community to co-create new ways of working and delivering services

Community engagement in service transformation (could be linked to one above)

Streetscene and liveability

Street cleansing and waste management (could form part of the one above, depending on scope)

## Housing and Regeneration

Private sector housing regulation and landlord licensing – develop a Haringey approach

Regeneration – land sales, Housing Associations' compliance with planning conditions to support regeneration

Regeneration – development of new housing products – what is a distinctive Haringey approach, what are different products available?